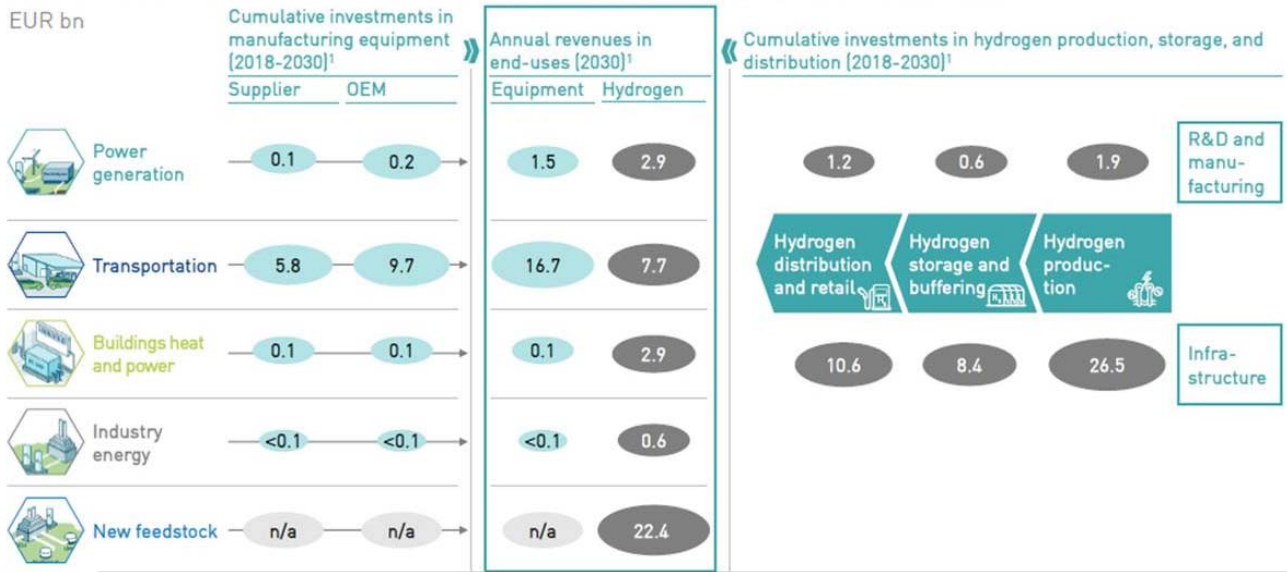


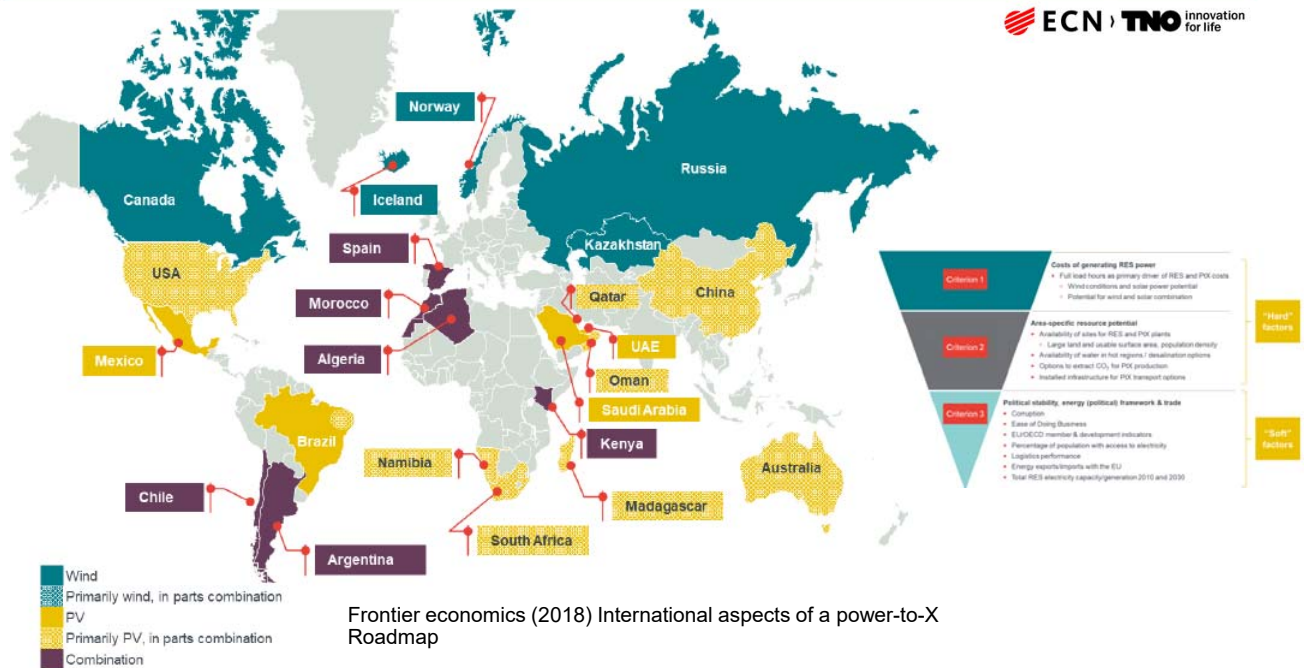
(GREEN) HYDROGEN MARKET POTENTIAL



By 2030, 65 billion cumulative investments and opens a market up to 55 billion annual sales in EU

STRONGEST POTENTIAL P2X PRODUCERS (1/2)

ECN | TNO Innovation for life



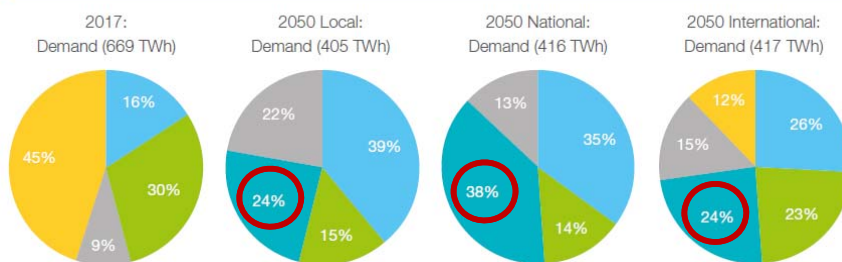
STRONGEST POTENTIAL P2X PRODUCERS (2/2)

Type	PtX motivation and readiness	Selected example
Frontrunners	<ul style="list-style-type: none"> PtX already on countries (energy) political radar Export potential and PtX readiness evident Uncomplicated international trade partner ➤ Especially favourable in early stages of market penetration 	Norway
Hidden Champions	<ul style="list-style-type: none"> Fundamentally unexplored RES potential Largely mature, but often underestimated, (energy) political framework with sufficiently strong institutions ➤ PtX could readily become a serious topic if facilitated appropriately 	Chile
Giants	<ul style="list-style-type: none"> Abundant resource availability: massive land areas paired with often extensive RES power PtX readiness not necessarily precondition, may require facilitation ➤ Provide order of PtX magnitudes demanded in mature market 	Australia
Hyped Potentials	<ul style="list-style-type: none"> At centre of PtX debate in Europe with strong PtX potential Energy partnerships with Europe foster political support ➤ Potential to lead technology development; may depend strongly on solid political facilitation 	Morocco
Converters	<ul style="list-style-type: none"> Global long term conversion from fossil to green energy sources PtX to diversify portfolio as alternative long-term growth strategy ➤ Strong motivation for PtX export technology development; may requires political facilitation and partnership with the EU/DE 	Saudi Arabia
Uncertain Candidates	<ul style="list-style-type: none"> Partially unexplored RES potentials, possibly paired with ambitious national climate change policies PtX export in competition with growing national energy demand ➤ PtX export motivation and potential unclear – may drive PtX technology development, however export uncertain 	China

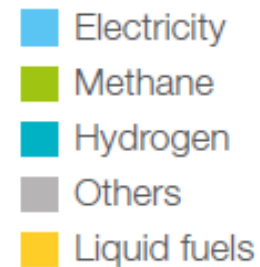
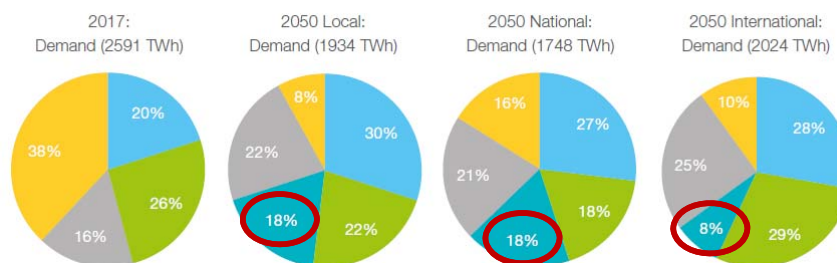
Frontier economics (2018) International aspects of a power-to-X Roadmap

SCENARIO'S HYDROGEN DEMAND NL & GE

Final energy demand for the Netherlands (2017 and three 2050 scenarios)



Final energy demand for Germany (2017 and three 2050 scenarios)



SCENARIO'S HYDROGEN DEMAND NL



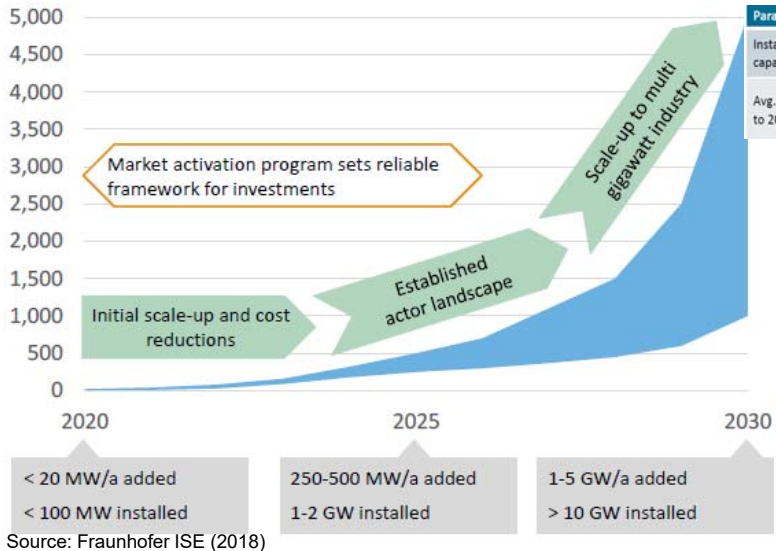
	Local	National	International
Power & Light	25% base-load savings through more efficient appliances. Substantial electrification of industry	25% base-load savings through more efficient appliances. Substantial electrification of industry	25% savings through more efficient appliances
Low-temperature heat	High penetration of heat grids and all-electric (restrictions on green gas, no H ₂ distribution) Savings: 23%	High penetration of hybrid heat pumps burning H ₂ (and green gas) (restrictions on green gas) Savings: 23%	High penetration of hybrid heat pumps burning H ₂ and green gas (mild restrictions on green gas). Savings: 12%
High-temperature & feedstock industry	Circular industry and ambitious process innovation: 60% savings 55% electrification 97% lower CO ₂ emissions	Circular industry and ambitious process innovation: 60% savings 55% electrification 97% lower CO ₂ emissions	Biomass-based industry: 55% savings 35% biomass 14% electrification 95% lower CO ₂ emissions
Passenger transport	100% electric	75% electric 25% hydrogen	50% electric 25% green gas 25% hydrogen
Freight transport	50% green gas 50% hydrogen	50% green gas 50% hydrogen	25% synthetic fuels 25% green gas 50% hydrogen
Renewables generation	84 GW solar 16 GW onshore wind 26 GW offshore wind	34 GW solar 14 GW onshore wind 53 GW offshore wind	16 GW solar 5 GW onshore wind 6 GW offshore wind
Conversion and storage	75 GW electrolysis 60 GW battery storage	60 GW electrolysis 50 GW battery storage	2 GW electrolysis 5 GW battery storage
Hydrogen	100 TWh domestic generation	158 TWh domestic generation	73 TWh import 4 TWh domestic generation
Methane	23 TWh domestic biomethane 35 TWh imported natural gas	46 TWh domestic biomethane 55 TWh imported natural gas	24 TWh domestic biomethane 72 TWh imported natural gas
Biomass			28 TWh import

SCENARIO'S HYDROGEN DEMAND GE



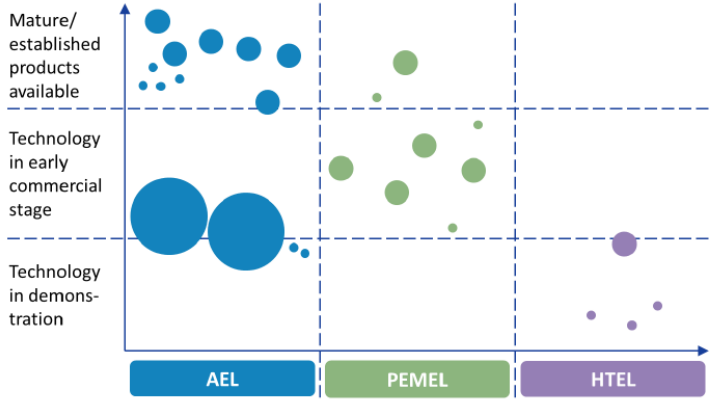
	Local	National	International
Power & Light	25% base-load savings through more efficient appliances	10% savings	25% savings through more efficient appliances
Low-temperature heat	High penetration of efficient electric heat pumps. Savings: 41%	High penetration of heat pumps and gas fired heaters burning methane. Savings: 33%	35% Electric heat pumps. Savings: 41%
High-temperature & feedstock industry	Mix of many energy sources: 15% savings 16% biomass 29% electrification 100% lower CO ₂ emissions	Mix of many energy sources: 25% savings 24% biomass 29% electrification 100% lower CO ₂ emissions	Growing importance of green gas in industry: 18% savings 4% biomass 36% electrification 86% lower CO ₂ emissions
Passenger transport	100% electric	25% electric 25% hydrogen 50% synthetic fuels	25% electric 25% hydrogen 25% methane 25% synthetic fuels
Freight transport	50% hydrogen 50% synthetic fuels	35% hydrogen 65% synthetic fuels	25% electric 25% hydrogen 50% synthetic fuels
Renewables generation	600 GW solar 210 GW onshore wind 64 GW offshore wind	218 GW solar 193 GW onshore wind 191 GW offshore wind	114 GW solar 171 GW onshore wind 26 GW offshore wind
Conversion and storage	281 GW electrolysis 110 GW battery storage	254 GW electrolysis minor effect of battery storage on transmission level	63 GW electrolysis 15 GW battery storage
Hydrogen	365 TWh by domestic P2G No imports Demand from Industry/transport Fuel for power-plants	323 TWh by domestic P2G No imports Demand from Industry/transport Fuel for power-plants	164 TWh by domestic P2G 5 TWh imports Relatively small demand from Industry/transport
Methane	365 TWh by domestic methanation 200 TWh by domestic biomethane No imports High demand in all sectors	323 TWh by domestic methanation No imports Demand from residential	No domestic methanation 108 TWh imports High demand in all sectors
Power-fuels	151 TWh by domestic generation No imports Demand from transport	No domestic generation 286 TWh imports of green power-fuels Demand from transport	87 TWh by domestic generation 108 TWh imports of green power-fuels Demand mainly from transport, but also from industry and residential

POSSIBLE ROLL OUT SCENARIO GE

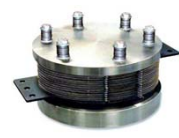


Parameter	Unit	2030	2050
Installed electrolysis capacity	[GW]	44 (7 - 71)	213 (137 - 275)
Avg. deployment (relative to 2017)	[GW/a]	3.4 (0.5 - 5.4)	6.4 (4.2 - 8.3)

EXPECTED GROWTH PER TECHNOLOGY



PEM short stack (Hydron Energy)



Alkaline short stack (Hydrogenics)

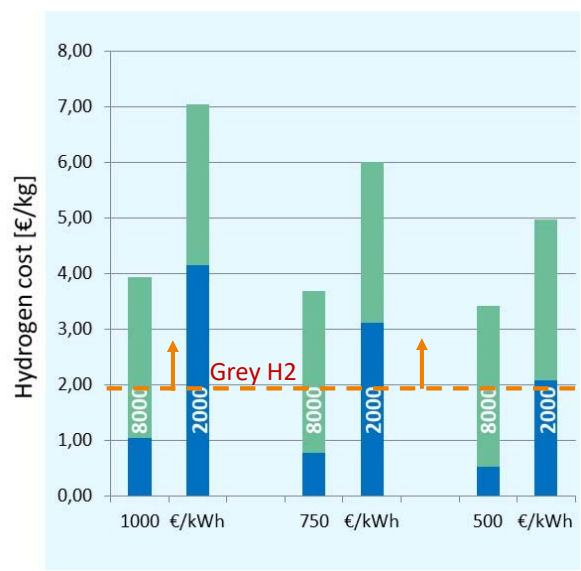


SOFC design



Tapecasting at ECN

OPTIMIZING THE BUSINESSCASE (1/2)



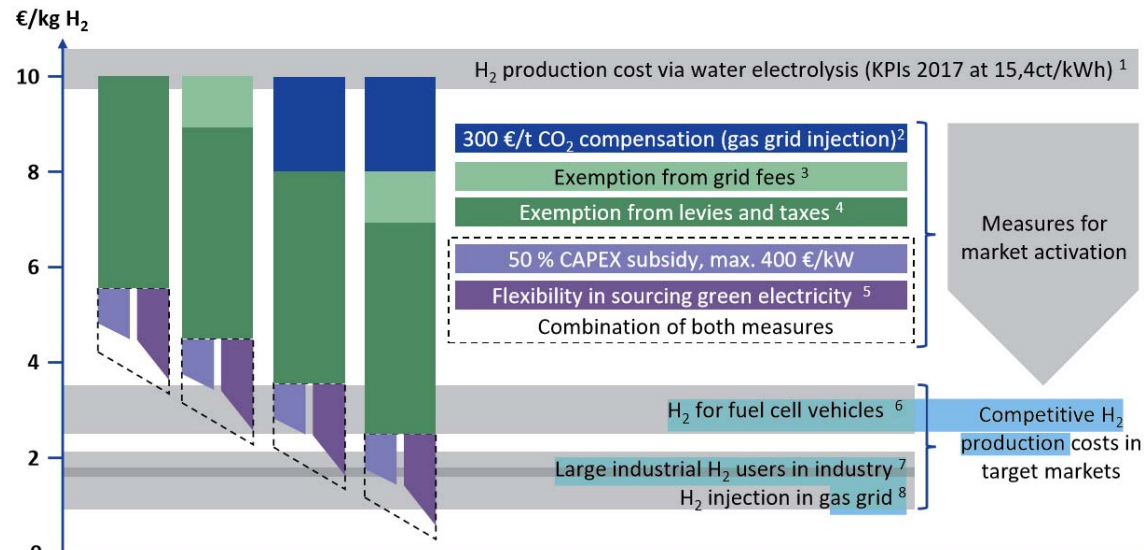
- To reduce cost of hydrogen:
- Improve efficiency
 - Smart PPA contracts for RES
 - Reduce electrolyser cost CAPEX

and / or

- Cost of the alternative (reference price gas)
- CO2 ETS / minimum prices
- Value of flexible demand
- Valorise value heat and oxygen
- Increase plant capacity (100+ MW)
- Expected lifetime

← Operating hours per year

OPTIMIZING THE BUSINESSCASE (2/2)

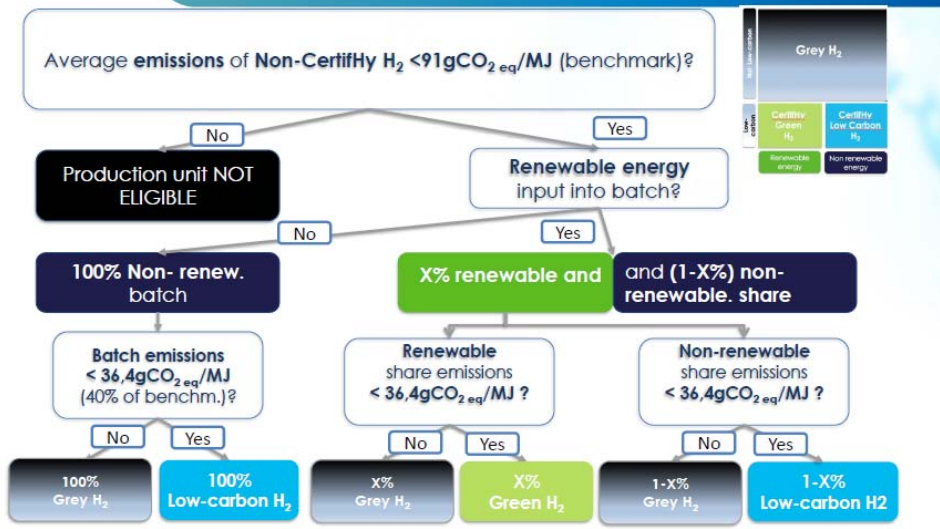


¹ KPIs of scenario S3 2017, range results from 2,000 to 3,000 full-load hours. ² Compensation payments for CO₂ savings (204g CO₂-Äq/kWh LHV natural gas) Comparison based on substitution LHV of natural gas with hydrogen (33,3kWh/kg LHV, assumption 100% CO₂ free hydrogen). ³ 2,06ct/kWh electricity grid fees (Bundesnetzagentur/Bundeskartellamt: (2015): „Monitoringbericht 2016“, Industrial consumers with 24 GWh/a) ⁴ 8,55ct/kWh electricity levies and taxes („BDEW Strompreisanalyse 2018“, Industrial consumers up to 20 GWh). ⁵ If electrolyser operations are not coupled to PV- and Wind generation profiles or to the negative residual load in the network, 3,000 full load hours (instead of assumed 2,000-3,000) per year become possible, implying that (during a transition period) guarantees of origin can be provided from, e.g., hydro power plants. ⁶ Assumption: Competitive hydrogen prices at the pump 6 €/kg (Diesel passenger car 5l/100km at 1.20 €/l), fuel cell passenger car 1 kg_{H₂}/100km, of which 3 €/kg deducted for distribution and station costs. Prerequisite: Roll-out of fuel cell vehicles and refuelling stations and continued tax exemption for hydrogen as a fuel. ⁷ Cost of steam methane reforming at 100t/day hydrogen production based on FCHJU „Study on Development of Water Electrolysis in the EU“ 2014. ⁸ Substitution of natural gas with hydrogen based on LHV, natural gas prices private customers in Germany 2016 6,5ct/kWh, large customers 3,4ct/kWh (Eurostat), LHV hydrogen: 33,3kWh/kg; Results in a value of hydrogen in gas grid between 1,13 and 2,16 €/kg

HOW TO MAKE SURE IT IS GREEN?



Decision tree presenting the criteria for producing Low-Carbon and CertifHy Green H₂

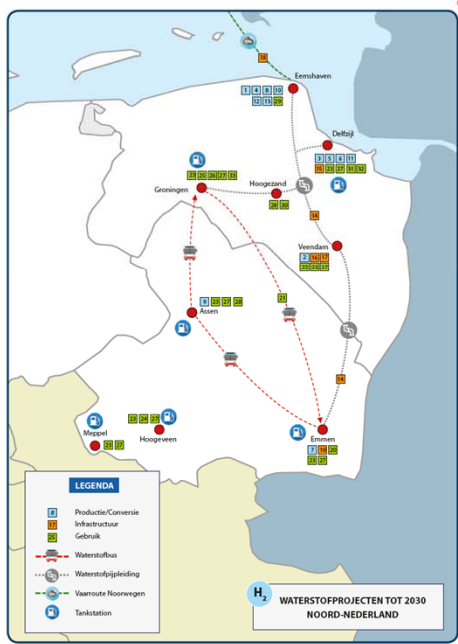


WHAT ARE THE INITIATIVES TODAY (1/2)?

Bedrijf	Plan/Project	Plaats	Datum gereed
1. Equinox/Casunie	Blauwe waterstof via ATR (H ₂ M)	Emmshaven	2025/2026
2. Casunie/Hydrock	1 MW elektrolyser	Zuidwending	2018
3. Nouryon/Casunie	20 MW elektrolyser	Deftjall	2020/2021
4. Engie/Casunie	100 MW elektrolyser	Emmshaven	2022
5. Lagerwey	2-3 MW waterstofwindmolens	Emmshaven/Deftjall	2020
6. Lagerwey	4 maal waterstofwindmolens	Emmshaven/Deftjall	2020/2022
7. Emmen partnership	2-5 MW elektrolyser	Emmen	2020
8. Nouryon	100 MW elektrolyser	Deftjall	2025
9. Shell & Partners	Blauwe waterstof	N.n.b. (verbonden aan grote leten)	na 2024
10. Engie	Opschalen van 100MW naar 850MW en 1GW elektrolyser	Emmshaven	2026-2030
11. Binnenkort aangekondigd	40 MW elektrolyser	n.t.b.	2020
12. Naurex/Proton Ventures/ BAKW/YouDioxide/TU Delft	Batholysen (15 MW proefinstallatie)	Emmshaven	2019
13. SCW/Casunie	100 MW Superkritische watervergasing Emmshaven	Emmshaven	n.t.b.

Bedrijf	Plan/Project	Plaats	Datum gereed
14. Casunie	Landing Emmshaven Deftjall-Zuidwending Emmen	Emmshaven Deftjall Emmen	2022/2023
15. CSP	Waterstofdistributie Chemiepark Deftjall	Deftjall	2019
16. Casunie/EnergyStock	Waterstofcaverne	Zuidwending	2023
17. Casunie/EnergyStock	Waterstofcaverne	Zuidwending	2025/2026
18. Shell, NAM & Partners	CO ₂ infrastructuur: offloading shipping en (offshore) opslag	n.t.b.	na 2025
19. NAM & Partners	Kleine leten: hergebruik infra en locaties om duurzame energiebronnen te verbinden	Emmen en andere clusters in Noord-Nederland	n.t.b.

Bedrijf	Plan/Project	Plaats	Datum gereed
20. Emmex en Marten	Hogedrukpompwarmte en elektriciteit uit waterstof	Emmen	2020
21. OV Groningen/Emmen	Bussen op waterstof	Croningen/Emmen	2020
22. Nedmag	Omzetten branders en ovens	Venndam	2023
23. H2Haven/Ceres Planteel Pippoint	7 Tankstations voor mobiliteit	3 Noordelijke provincies	2019-2022
24. Hydrogreen	Woonwijk op waterstof in Hoogeveen	Hoogeveen	begin jaren '20
25. Gemeente Groningen	Veegpaai en vuilniswagen op waterstof	Groningen	2018
26. Shell & Partners	opbouw warmte, opbouw Paddepoel	Groningen	n.t.b.
27. Shell & Partners	Waterstofpomptations	3 Noordelijke provincies	n.t.b.
28. H2Haven	Fuel cell component factory	Hoogezand	2020 t/m 2025
29. Naurex	Magnesiumcentrale op waterstof	Emmshaven	2022/2026
30. H2Haven	Ombouw 5.000 waterstofvoertuigen	Hoogezand	2020 t/m 2025
31. BioMCN	Productie biomethanol uit emissievrije waterstof	Deftjall	2021
32. Teijin-Asamid	Ontwikkeling versterkte kunststofleiding voor waterstof	Emmen	2018
33. ISPT & Partners	HydroHub: Test- en ontwikkelcentrum waterstof op Earth2ice	Groningen	2019



Example of H₂ investment agenda North of the Netherlands

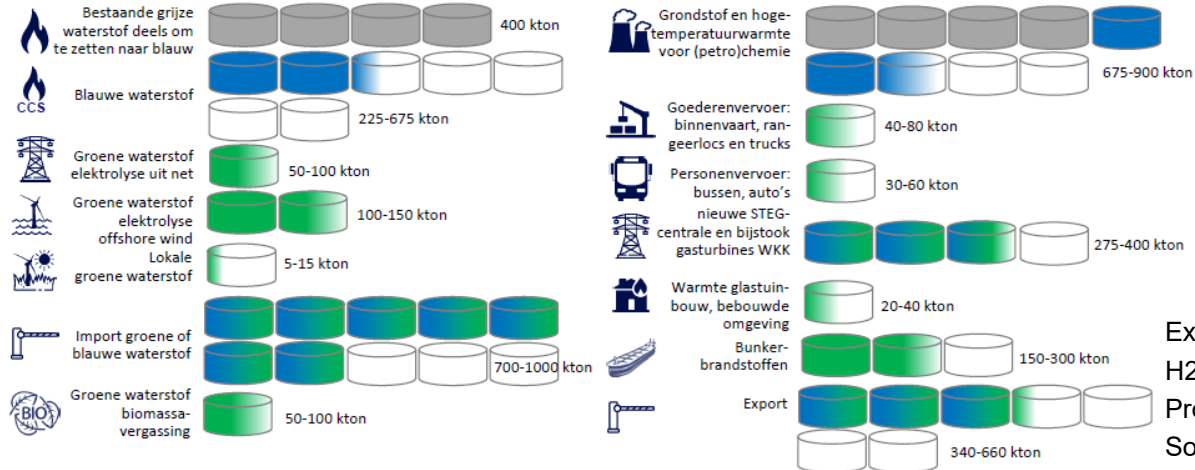
WHAT ARE THE INITIATIVES TODAY (2/2)?

AANBOD EN VRAAG WATERSTOF 2030

innovation for life

Aanbod
(2030: 1.530-2.440 kton = 216-343 PJ)

Vraag
(2030: 1.530-2.440 kton = 216-343 PJ)



Example
H2 roadmap
Province
South-Holland



H2FUTURE - Hydrogen for the Steel Industry



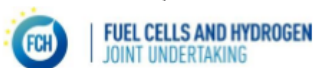
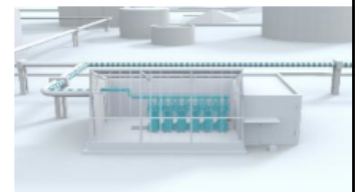
- Steel industry accounts for **30% of global industrial CO2 emissions (2 tons of CO2 emissions per ton of steel).**
- Replacing carbon with green hydrogen as the reducing agent is the only realistic way of **fulfilling CO2 reduction targets in 2050.**

Challenges

- Total **replacement of carbon** results in a significant increase in production costs.
- Huge demand for **green electricity 24/7** in the steel industry.



Source: voestalpine



<http://www.h2future-project.eu>

... AND STRATEGIES?



Equinor Hydrogen Portfolio

H2M - Magnum <ul style="list-style-type: none"> Energy: 8-12 TWh Utilize existing gas power plants Switch fuel from natural gas to clean H2 Clean electricity Clean back-up for solar and wind Launch large-scale H2 economy Partners: Nuon and Gasunie 	H21 North of England <ul style="list-style-type: none"> Energy: 75-85 TWh Domestic heating in UK Utilize existing gas network Synergies with industry/power generation Enables H2 to transport later Partners: Northern Gas Network and Cadent 	New Projects <ul style="list-style-type: none"> Maritime transport - Norway Clean Hydrogen Pilot - Norway Ammonia to Power - Japan (6-7 TWh) Power and Industry - France Heat and power - Germany with OSE Hydrogen CCU - UK (80-90 TWh) Power and Industry - NL (12-20 TWh)
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Moving towards 2030 and 2050 with hydrogen

Through industrial leadership, building towards the scale-up and the circular economy



Building towards scale-up

MW Test Centre Groningen	2MW Carbon2Chem Germany	20 MW D45 H2 Decarb	100 MW 15kt H2 Umicore
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We work with partners on the hydrogen economy

Bus pilot Delfzijl	Certification of green hydrogen	H2 for biofuels Sweden
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EXAMPLE SOLLIANCE



Can we leverage on 'green H2', the way we did it with the thin-film solar?

- › In 8 years became a hotbed of shared, pre-competitive innovation
- › 28ME initial investment, created value of 115+ ME, 80+ patents, 30+ industry partners, 150 direct jobs, 4 spin-off companies

Technology partnerships

- Shared and 1on1 research programs

<p>SRP PEROVSKITE BASED SOLAR CELLS</p> <p>3-5 year to market</p> <p>Research</p> <p>New materials & process development</p> <p>Science</p> <p>Emerging Solar Technology</p> <p>READ MORE</p>	<p>SRP INNOVATIVE MODULE TECHNOLOGY</p> <p>2-3 year to market</p> <p>Production technology</p> <p>Optimizing production technology</p> <p>Industry</p> <p>Thin Film solar 2.0</p> <p>READ MORE</p>	<p>SRP APPLICATION INTEGRATION TECHNOLOGY</p> <p>1-2 year to market</p> <p>Application development</p> <p>Application development</p> <p>Products and applications</p> <p>Building Integrated Solar Technology</p> <p>READ MORE</p>
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Demo projects

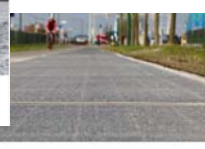
- Involving with industry & knowledge partners



THE KEY TO A SUSTAINABLE BUILDING FAÇADE NL



SOLAR@SEA START TEST DRIJVEND SOLARSYSTEEM



INTERREG ROLLING SOLAR: DUURZAME ELECTRICITEITOPWEKING IN INFRASTRUCTUUR EN WEGEN

TAKE AWAYS



- Green hydrogen will take a major roll in the future energy system
- Manny parties are (and will become) active with strategies, programs and projects
- Current market of green hydrogen is now limited → coming year many (demonstration) project
- Still many (innovation) challenges and regulation barriers in order to reach promised upscaling

→ Setting up a H2 supply chain is needed:

1. in order to deliver for projects larger than >XX MW
2. to realize further cost reduction and industrialization
3. to attract new companies to become active in this sector